



The UNIVERSITY of WESTERN ONTARIO

MINUTES OF THE MEETING OF SENATE

April 17, 2009

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 70

I. Ajiferuke	K. Galil	M. Naish
A. Barnfield	J. Garnett	D. Pennee
J. Barron	R. Graham	H. Perinpanayagam
D. Bartlett	C. Hanycz	J. Polgar
A. Beach	E. Heersink	R. Rajakumar
J. Berge	C. Herbert	S. Ray
C. Beynon	T. Hewitt	M. Reid
S. Brennan	I. Holloway	B. Sherar
C. Busch	M. Johnson	S. Sims
N. Caldwell	E. Karakacili	S. Spaulding
S. Camiletti	C. Keep	C. Stephenson
T. Carmichael	G. Killan	B. Timney
A. Chan	G. Kulczycki	J. Toswell
A. Chant	M. Lee	M. Usselman
J. Corrigan	S. Lofts	R. Van Gaalen
P. Davenport	F. Longstaffe	H. Vander Laan
J. Doerksen	H. Luckman	K. Veblen
C. Dunbar	R. Lumpkin	D. Wardlaw
W. Dunn	S. Macfie	J. Weese
H. El Naggar	B. MacLachlan	J. White
C. Ellis	A. Mandich	C. Wilkins
J. Etherington	P. McKenzie	A. Willson
C. Farber	L. Miller	B. Wood
		R. Young

Observers: M. Carroll, R. Chelladurai, D. Jameson, R. Lipson, C. Ross

By Invitation: M. Broadfoot, M. Milde

S.09-75 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of March 20, 2009, were approved as circulated

S.09-76 **REPORT OF THE PRESIDENT**

The President's Report consisted of the following items: Ivey Health Innovation Centre, Alumni Gala Concert, France Day at Western, Hellmuth Prizes, Distinguished University Professors. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

SENATE COMMITTEE ON UNIVERSITY PLANNING [Exhibit I]

S.09-77 **2009-2010 University Operating and Capital Budgets**

It was moved by C. Dunbar, seconded by D. Wardlaw,

That Senate provide advice to the Board of Governors, through the President & Vice-Chancellor, recommending the approval of the 2009-10 University Operating and Capital Budgets (Appendix 1).

Dr. Longstaffe acknowledged the efforts of many individuals involved in the preparation of the budget document during this particularly difficult time. He presented the 2009-10 University Operating and Capital Budgets detailed in Exhibit I, Appendix 1, including the planning and budgetary context, recent budget developments, budget recommendations (Faculties and support units), operating revenues, tuition recommendations, overview of the 2009-10 capital budget and federal and provincial infrastructure funding. Overhead slides used to highlight his presentation are attached as [Appendix 2](#).

The 2009-10 budget recommendations respond to the increased financial constraints that Western now faces - within the context of maintaining a balanced budget at the end of this four-year planning period. Revenues are projected to be \$526.4 million and expenditures are projected to be \$539.7 million which leaves an in-year deficit of \$13.3 million. This shortfall will be made up from an operating reserve that is expected to reach the Board-mandated minimum of \$2.5 million by the end of the four-year planning period.

Dr. Longstaffe stated that it was known for some time that the last two years of the four-year budget plan would be difficult because the rate of growth of revenues would fall below the rate of growth of expenditures thus requiring expenditure restraint. This problem was brought forward in time by the severe downturn in equity markets in the fall of 2008. That downturn has had a direct and negative impact on the University's operating budget and on the endowments.

The initial budgetary reduction for Faculties and support units has been decreased from an average of 5.5% in the initial projections of the "February Document" to 4.5%, to be allocated differentially. This reduction has been possible because of infrastructure funding from the provincial and federal governments, the recovery of \$4.7 million in legal fees from a long-standing litigation and changes within the operating budget.

Responding to Mr. Sherar's question about the recommended 8% tuition increase for graduates in the Environment and Sustainability program, Dean Wardlaw said the increase was recommended by the co-directors and approved by the Faculty. The tuition increase will allow for modest additional resources to support enhancements to the program. The 8% increase would start in September 2009.

Professor Carroll presented the following questions: 1) why hasn't the shortfall been reduced, given the new-found money, 2) in developing next year's budget were assumptions made regarding the number of full-time faculty hired and if so what is the nature of that assumption, 3) were any assumptions made about a possible decrease in the number of administrative staff positions and if so what was that assumption, 4) were any assumptions made about wage settlements with the unionized faculty and what were those assumptions, and 5) given the additional \$2,050,000 in one-time allocations for limited-duties and limited-term appointments is it anticipated that any limited-term appointments will not be renewed for budgetary reasons this year and is it anticipated that the number of limited duty appointments made next year will be significantly lower as compared to this year.

Dr. Longstaffe stated that it is difficult to speculate as to precisely how Deans will manage their resources and that such decisions are made at the Faculty level. With regard to staffing levels, it is hoped that the change to the initial budget reduction will help address staffing issues. Also, 31 staff members have accepted the retirement incentive program. However, the infusion of one-time funds and cost savings will not be enough to eliminate the need for layoffs, as the majority of the

University's expenditures are faculty and staff salaries. Dr. Longstaffe noted that he could not comment on faculty/staff wage assumptions in an environment of impending salary negotiations.

Responding to the question as to why the shortfall has not been reduced given the injection of funding, Dr. Longstaffe stated that the recent change in the University's financial circumstances makes it possible to take these actions: decrease the initial budget adjustment recommendations by 1%; provide that 100% of the staff and faculty exit costs from the time-limited retirement incentives will be paid centrally; use anticipated infrastructure funding to target capital projects; distribute \$2.05 million in one-time funding to Faculties to assist in maintaining teaching capacity and program delivery. It is anticipated that the funds will be directed in large part at supporting part-time and limited-term faculty positions.

Responding to a question regarding financial aid, Dr. Longstaffe said that Western stands behind the student need guarantee and that funds are in place now for 2009-10. The payout policy on endowments held by Western has been reduced, as has the payout policy on endowments held at Foundation Western. If this reduction affects the bursary programs, funds will be found elsewhere to sustain the University's commitments to students.

Asked why the construction of additional classroom space continues while staff are being laid off, Dr. Longstaffe reiterated that the projects are funded through the capital budget. Classroom space is needed to accommodate graduate enrolment expansion and the associated additional faculty and staff.

In response to a comment that if the budget passes, individuals will lose their jobs, Dr. Longstaffe said that with some of the measures noted above it is hoped that the number of layoffs can be diminished. He acknowledged that over the long-term Western must address the issues of the University's growing expenditures overshadowing the expected revenue.

Several Senators spoke in support of the budget noting that all public institutions are facing similar financial problems. Decisions that need to be made within Faculties and support units following approval of the budget will not be taken lightly. The administration was aware of the downward trends in revenues but the change in the market was not expected and has accelerated those trends. The President noted that Western's investment policy, which is not a risk-taking policy, is the responsibility of the Board of Governors.

On a two-thirds majority vote, the question was called and CARRIED.

S.09-78

Adjusted Payout Value for Privately Endowed Scholarships, Awards and Bursaries

It was moved by C. Dunbar, seconded by J. White,

That the Office of the Registrar be authorized to adjust the value of privately endowed scholarships, awards and bursaries as required by the endowment payout policy of the Board of Governors. The Office of the Registrar will report monthly through SCAPA to Senate any required adjustments. Where the value of need-based awards and bursaries is reduced, the University will find other sources of funding to ensure that no qualified student will be prevented from attending Western for lack of access to financial resources.

CARRIED

REPORT OF THE OPERATIONS/AGENDA COMMITTEE [Exhibit II]

S.09-79

Senate Membership: Social Science and Information and Media Studies Undergraduate Student Constituency

It was moved by T. Carmichael, seconded by M. Reid,

That the seat held by Matthew Reid, elected representative on Senate for the Social Science and Information and Media Studies constituency, be declared vacant as a result of his resignation, and,

That Diego Noronha (Social Science I), a runner up in the last election be elected to complete Mr. Reid's term (May 1 to June 30, 2009).

CARRIED

S.09-80 **Nominating Committee Membership**

The following were elected to the Nominating Committee:

Members: B. Sherar (term: July 1, 2009 - June 30, 2010), B. Kraatz, P. McKenzie, A. Suksi (terms: July 1, 2009 to June 30, 2011)

Alternates: C. Burns (term: July 1, 2009 - June 30, 2010) and J. White (term July 1, 2009 to June 30, 2011).

S.09-81 **Senate Membership: Affiliated University College Undergraduate Student Constituency: Representative for May and June 2009**

Affiliated University College Constituency

Andrew Beach, elected representative on Senate for the Affiliated University College constituency, whose term finishes on June 30/09, will resign from Senate at the end of April. On behalf of Senate, the Secretary has invited Patrick Searle (Hons. English and Religious Studies - King's), Senator-elect in this constituency, to attend the May and June meetings, as permitted by the Senate Election procedures.

NOMINATING COMMITTEE [Exhibit III]

S.09-82 **Vice-Chair of Senate**

T. Carmichael was elected to serve as Vice-Chair of Senate (term from July 1, 2009 to June 30, 2010).

S.09-83 **Operations/Agenda Committee**

The nomination of Matt Hyland for membership on the Operations/Agenda Committee was presented in addition to the slate of nominees contained in the report. The following individuals were elected to the Operations/Agenda Committee as a result of a ballot: R. Park (term: July 1, 2009 to June 30, 2010), G. Kopp, S. Macfie, A. Mandich and S. Sims (terms: July 1, 2009 to June 30, 2011)

S.09-84 **Senate Committee on Academic Policy and Awards** (SCAPA)

N. Caldwell, C. Ellis, J.Y. Jiang, M. Vandebosch (terms: July 1, 2009 - June 30, 2010) , J. Plug, K. Verwaayen, and M. Workentin (terms: July 1, 2009 to June 30, 2011).

S.09-85 **Senate Committee on University Planning** (SCUP)

B. Sherar (July 1, 2009 to June 30, 2010) and J. Polgar (term July 1, 2009 to June 30, 2011) were elected to the Senate Committee on University Planning.

S.09-86 **University Research Board** (URB)

P. Baiden (term: July 1, 2009 to June 30, 2010), D. Litchfield and A. MacEachern (terms July 1, 2009 to June 30, 2012) were elected to the University Research Board.

S.09-87 **University Council on Animal Care** (UCAC)

A. Sendzikas, J. Staples (terms: July 1, 2009 to June 30, 2011) and J. Millar (term July 1, 2009 to June 30, 2010) were elected to the University Council on Animal Care.

Secretary's Note: Subsequent to the Senate meeting it was found that J. Millar's election to UCAC was not required.

S.09-88 **Honorary Degrees Committee**

A. Gupta (term July 1, 2009 - June 30, 2010), M. Bartlett, D. Bentley, V. Meredith and D. Wardlaw (terms July 1, 2009 - June 30, 2011) were elected to the Honorary Degrees Committee.

S.09-89 **Senate Review Board Academic (SRBA)**

D. Klimchuk was elected to serve as Chair of SRBA (term from July 1, 2009 to June 30, 2010).

The following Faculty were elected: K. Fleming (term July 1, 2009 - June 30, 2010), M. Atkinson, D. Bartlett, D. Belliveau, A. Bootterell, K. Solga, and T. Straatman (terms July 1, 2009 to June 30, 2011)

The following Undergraduate students were elected (terms July 1, 2009 - June 30, 2010): C. Burns, M. Fan, J. Gautier, S. Greenberg, A. Gupta, D. Ulbrych

The following Graduate students were elected (terms July 1, 2009 - June 30, 2010): E. Heersink, J. MacLachlan, D. Sutherland, C. Steinbock

S.09-90 **Distinguished University Professor Selection Committee**

J. Bend and T. Rajan were elected to the Distinguished University Professor Selection Committee (terms July 1, 2009 - June 30, 2011).

S.09-91 **Faculty Scholar Selection Committee**

T. Bansal (term July 1, 2009 - June 30, 2010), A. Lee and J. Nisker (terms July 1, 2009 - June 30, 2011) were elected to the Faculty Scholar Selection Committee.

S.09-92 **Nominating Subcommittee to Nominate a Senator from the General Community**

J. Etherington, M. Jones, and R. Lumpkin were elected to the Nominating Subcommittee to Nominate a Senator from the General Community (terms July 1, 2009 - June 30, 2011).

S.09-93 **Advisory Committee for the Ombudsperson**

M. Broadfoot was elected to the Advisory Committee for the Ombudsperson (term July 1, 2009 - April 30, 2010).

S.09-94 **McIntosh Gallery Committee**

J. Vance was elected to the McIntosh Gallery Committee (term July 1, 2009 to June 30, 2011).

S.09-95 **Faculty of Health Sciences School of Kinesiology Advisory Committee on Sports and Recreation Services**

A. Mandich (term July 1, 2009 to June 30, 2010) and V. Nolte (terms July 1, 2009 to June 30, 2011) were elected to the Faculty of Health Sciences School of Kinesiology Advisory Committee on Sports and Recreation Services.

S.09-96 **Council of the Faculty of Information and Media Studies: Senate Representative from the General Community**

J. Etherington, a Senator from the General Community, was elected to the Council of the Faculty of Information and Media Studies (term July 1, 2009 to June 30, 2011).

SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS (Exhibit IV)

S.09-97 **Faculty of Arts and Humanities: Diploma and Certificate Programs in Technical and Professional Communication to be renamed Writing for Professional Programs**

It was moved by B. Timney, seconded by D. Pennee,

That effective September 1, 2009, the names of the Diploma and Certificate in Technical and Professional Communication be revised to Writing for Professional Programs.

CARRIED

S.09-98 **Faculty of Science: Withdrawal of the Minor in Statistical Theory; Minor in Probability; Minor in Operations Research**

It was moved by B. Timney, seconded by M. Naish,

That effective May 1, 2009, the Minor in Statistical Theory, the Minor in Probability, and the Minor in Operations Research offered by the Department of Statistical and Actuarial Sciences in the Faculty of Science be withdrawn.

CARRIED

S.09-99 **Breadth Requirements for Undergraduate Degrees**

It was moved by B. Timney, seconded by J. Toswell,

That the Senate approval for the removal of Writing and Speech as Category B courses in the Breadth Requirements for Bachelor Degrees (S.06-147, S.07-064) be rescinded, and,

That Writing and Speech courses be included as Category B courses retroactive to September 2008, with the exception that Writing courses restricted to English as a Second Language students (e.g., Writing 0001F/G, 0002F/G, 1021F/G, 1022F/G) do not qualify as Category B courses.

CARRIED

S.09-100 **New Scholarships and Awards**

SCAPA has approved on behalf of the Senate the terms of reference for the following new scholarships and awards, for recommendation to the Board of Governors through the President & Vice-Chancellor:

Med's Class of 1967 Bursaries (Schulich School of Medicine & Dentistry, Medicine)
Catherine Charlotte Wilson Scholarship (Any Undergraduate Faculty)
Colosimo Family Football Award (Any Undergraduate, Graduate or Affiliated University College Student - Athletic Award [Football])
Maple Leaf Capital LLP HBA Scholarship in Finance (Richard Ivey School of Business)
Navjeet (Bob) Dhillon Scholarship (School of Graduate and Postdoctoral Studies, Business Administration)
MBA 1988 Award (School of Graduate and Postdoctoral Studies, Business Administration)

S.09-101 **Faculty of Education: Updated Calendar Copy**

SCAPA has approved on behalf of Senate revised Requirements for the Bachelor of Education or Diploma in Education (Technological Education). In a recent review of the Academic Handbook, the Secretariat observed that there have been a number of changes to the details of the policy over the last few years which have not been sent to Senate. Many have been dictated by the Ontario College of Teachers or have been necessitated by changes in Ministry of Education curriculum. The text included a number of references to PEMSTEP (the Physical Education, Mathematics, Science

Teacher Education Program) which was approved by Senate (S. 2143) in 1975, but withdrawn in 1995. The revised calendar copy brings the information up to date.

UNIVERSITY RESEARCH BOARD [Exhibit V]

S.09-102 **Report on Human Rights and Genocide Related Teaching and Research**

The report on Human Rights and Genocide Related Teaching and Research, detailed in Exhibit V, was received for information.

REPORT OF THE HONORARY DEGREES COMMITTEE [Exhibit VI]

S.09-103 **Honorary Degree Recipients - Spring Convocation 2009**

The announcement of the honorary degree recipients for Spring Convocation 2009, detailed in Exhibit VI, was received for information.

S.09-104 **REPORT OF THE ACADEMIC COLLEAGUE** [Exhibit VII]

The report of the Academic Colleague on the 287th meeting of the Council of Universities, detailed in Exhibit VII, was received for information. Items discussed at the meeting included: the Ontario Budget outcome for post secondary education, graduate enrolment targets, Pathways Steering Committee update, and the draft document regarding the New Quality Assurance Framework.

S.09-105 **ANNOUNCEMENTS & COMMUNICATIONS** [Exhibit VIII]

Announcements & Communications detailed in Exhibit VIII were received for information.

P. Davenport, Chair

L.E. Cline, Associate University Secretary

The University of Western Ontario

President's Report to Senate

- Ivey Health Innovation Centre
- Alumni Gala Concert
 - Toronto Centre for the Arts
- France Day at Western
- Hellmuth Prizes
- Distinguished University Professors

Dr. Paul Davenport
April 17, 2009



The University of Western Ontario

Ivey Centre for Health Innovation and Leadership

- Announced at Western by Federal Industry Minister Tony Clement on March 26
 - \$5 million investment
- Collaboration of Ivey, Schulich, LHSC government and private sector partners



The University of Western Ontario

Ivey Centre for Health Innovation and Leadership

- To bring together experts from business, healthcare and medicine to foster talent and commercialize innovations to benefit healthcare professionals and patients
- Vision of Dr. Kellie Leitch (Schulich) and Dean Carol Stephenson (Ivey), working with colleagues in other Faculties and at Lawson



The University of Western Ontario

Alumni Gala Concert

- 40th Anniversary of the Don Wright Faculty of Music
- March 27, George Weston Recital Hall, Toronto Centre for the Arts
- Carl Orff - *Carmina Burana*
- Benjamin Britten – *Peter Grimes*
- Soloists Sherry Steele, John Tessier, Kevin McMillan, with UWO Symphony Orchestra and Choral Groups, conducted by James McKay



The University of Western Ontario

France Day

- April 1, 2009
- French Ambassador to Canada Hon. Francois Delattre
- Consul General Jerome Cauchard, Cultural Attaché Joel Saravy, Scientific Attaché Christian Turguat,
- Discussed exchanges and the relationship between Canada and France and the E.U.



The University of Western Ontario

Hellmuth Prize for Achievement in Research

- Brian Feagan (Schulich, LHSC and Robarts) national leader in the development of Clinical Trials and the evaluation of medical treatments
- John Whalley (Economics) – dynamic models of the global economy, tax strategies, development and the environment



The University of Western Ontario

Distinguished University Professors

For career achievement in scholarship, teaching and contributions to the academy

- Jack Bend (Schulich)
 - Researcher in pharmacology, teacher, and administrator
- Michael Strong (Schulich, Robarts)
 - clinician, leading world authority on ALS
- Richard Vernon (Political Science)
 - analyst of political thought and theory & the responsibilities of citizenship



Western

The University of Western Ontario

**2009-10 Operating and
Capital Budgets**

Senate
April 17, 2009

Context/Background

- Moving into Year 3 of Four-Year Plan
- Four-Year Plan approved by Board in May 2008
 - For the period -- 2007-08 to 2010-11
 - Grants from Province's *Reaching Higher* Plan
 - 5-year period -- 2005-06 to 2009-10
 - Major portion of revenues already at steady-state
 - Graduate Expansion Funding continues
 - Tuition Revenue -- about 4.5% per year
 - Investment Income -- \$46.25M over final 3 years

Context/Background

- Expenditures
 - Commitments to Faculties and Support Units
 - UPIF, One-time, ECF, GEF/GEF+
 - Student Aid
 - Many other University-wide Expenditures
 - Employee Salaries and Benefits
- Rate of Growth in Revenues Slowing Down
 - Will require Expenditure Restraint
- Downturn in the Equity Markets
 - Loss of Investment Income from Non-Endowed Funds -- totalling \$46.25M over three years

Preliminary Recommendations

(on February 11, 2009)

- Already Approved by the Board
 - Withdraw Investment Income Transfer to Operating Budget in Current Year (\$18.55M)
 - Withdraw One-time Transfer to the Capital Budget (\$12.2M)
 - Physics & Astronomy Project put on hold
 - Withdraw \$6M One-time Allocation to CFI Matching
 - But . . . we are committed to supporting CFI Initiatives -- and will provide the necessary funds in the coming years

Preliminary Recommendations

(on February 11, 2009)

- Reviewing Other One-time and University-wide Expenditures -- for possible reductions
- Additional Average 2.5% Budget Reductions to Faculty and Support Unit Budgets in each of 2009-10 and 2010-11
 - Applied differentially

Recent Budget Developments

(Subsequent to February 11th)

- Federal Budget committed to substantial funding for Infrastructure Renewal
- Provincial Budget
 - Matching Federal Infrastructure Funding
 - Details still not known
 - \$150M in One-Time Year-End Funding
 - Constituent University's share is about \$5.05M
- Long-running Litigation decided in University's Favour
 - \$4.7M in One-time Funding in Current year

Recommendations to Change Other One-time and University-wide Expenditures

- MMI Transfer fixed at 2008-09 level of \$10.25M in each of next two years
- FFICR Transfer to Capital reduced to \$0 (from \$3M) in each of the next two years
- Other Expenditure Changes
 - Business Continuity Plan Development, Learning & Development Initiatives, Systems Initiatives in RDS, University Advertising, Campus Rec Subsidy, IDIs, Graduate Recruitment Initiatives, Library Acquisitions
- Freeze of Senior Administrative Salaries

Revised Recommendations -- in this Budget

- Average Additional Budget Reduction reduced to 1.5%
 - From the Preliminary Recommendation of 2.5%
- 100% of Staff and Faculty Exit Costs covered by Central Budget
 - Compared to the 50% Preliminary Recommendation
 - For Operating-funded Positions
- \$2.05M in One-time Funding in 2009-10 to the Faculties to Maintain Teaching Capacity and Program Delivery

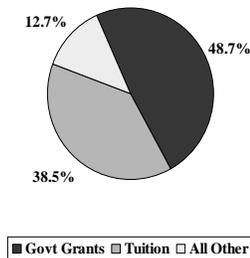
Major Operating Revenue Lines (Table 8) Changes in 2009-10

- Government Grants
 - Modest additional funding in support of Graduate Expansion and Expansion of Medical Enrolments
- Tuition Fees
 - 4.5% Average Increase in Tuition Rates
 - 6.0% in Tuition Revenue -- including enrolment increases
- No draw on Investment Income
- Decline in Fundraising Revenues in support of Student Aid -- due to endowment shortfalls
- Growth in Contribution from Ancillaries due to increases in Occupancy Rates and Fee for Service Rates

Tuition Recommendations for 2009-10

- Based on Government Framework which applies to 2009-10
- Direct-Entry Undergraduate Programs
 - 4.5% for First-Year and 4.0% for Upper-Year
- Engineering, Dentistry, Law
 - 8.0% for First-Year and 4.0% for Upper-Year
- 4% for MD; 3% for HBA
- About 4% for International Undergraduates
- 4% for Graduate Programs -- Domestic and International
 - Exception -- 8% for Domestic Masters in Environment & Sustainability

2009-10 Operating Revenues (Total = \$526.4M)



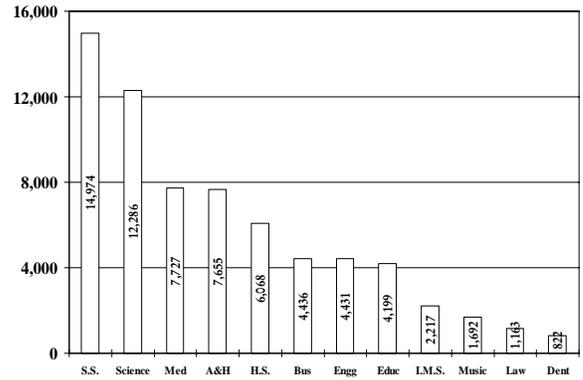
Recommendations for the Faculties (Table 9)

- 4-Year Plans/Budget in place for the Faculties
 - As approved in May 2008
 - 3% IBA per year -- supplemented by ECF/GEF/GEF+, tuition-based investments, program expansion funding, and modest UPIF allocations
- Maintain the Quality of Academic Programs
- Continue with Graduate Expansion
- Additional Budget Reductions
 - Averaging 1.5% in each of next 2 years

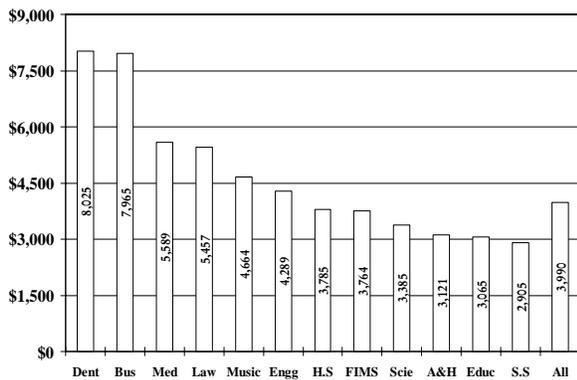
Faculty Budget Recommendations

- Provost's Review of Faculty Plans/Budgets
 - Teaching Responsibilities
 - Budgets relative to Teaching Responsibilities
 - Faculty Complement Plans
 - Carryforward Levels
 - Other Funding Sources
 - Tuition-based funds
 - Targetted government funds
 - CRCs

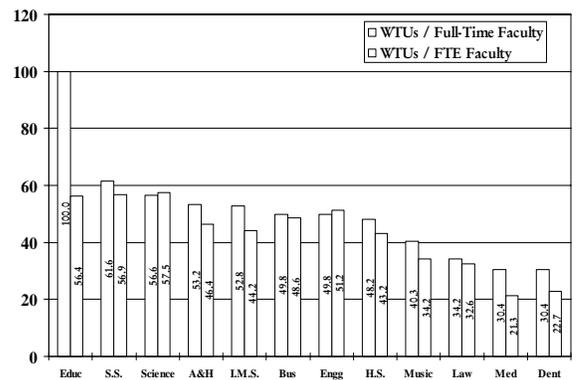
Weighted Teaching Units (WTUs): 2007-08



(Base Budget + ECF + GEF/GEF+) per WTU: 2007-08



WTUs per Faculty: 2007-08



Faculty Budget Recommendations Differential Additional Base Reductions

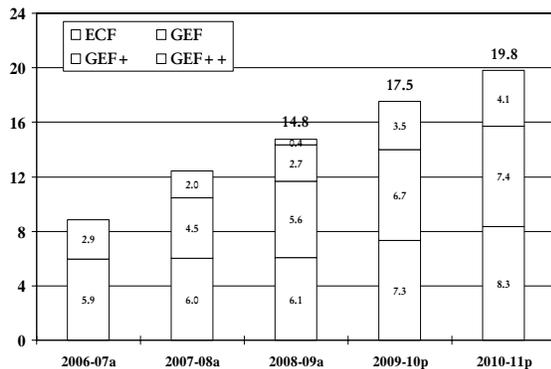
Additional Reduction in each of Next 2 Years

Arts & Humanities	-2.0%
Education	-0.0%
Engineering	-2.5%
Health Sciences	-2.5%
Info & Media Studies	-2.5%
Law	-2.5%
Medicine & Dentistry	-2.5%
Music	-2.0%
Science	-0.6%
Social Science	-0.0%
Total/Average	-1.5%

Allocations to the Faculties that Apply in 2009-10

- UPIF from Rounds 1 and 2 (\$737K)
 - Table 9, Column <d> – details in Table 2
- Pgm Expansion & Tuition-based Investments (\$1.4M)
 - Table 9, Column <e>
- ECF/GEF/GEF+
 - Tables 16, 17a/17b
 - \$3.2M more in 2009-10, with \$700K ECF rolled into base
- PASF (Table 4)
 - \$955K from Rounds 1 and 2
 - \$618K from Round 3(NEW)
- One-time Funding (\$1.1M)
 - Table 5

ECF/GEF/GEF+/GEF++ (\$M)



Faculty Recommendations Other Budget-Related Items

- Unfilled UPIF Positions
 - Faculties be allowed to retain the funds to use in managing the Additional Budget Reductions
 - i.e. Without filling the position
- Turnover Recovery
 - Turnover Recovery be waived for new faculty retirements from “time-limited” program
 - Position’s future must be part of Faculty’s overall final complement plan – to be approved by the Provost

**Faculty Recommendations
 Other Budget-Related Items**

- Provide Central Funding to Support the Exit Costs of New Faculty and Staff Retirements
 - Those arising from “time limited” programs
 - 100% of Costs covered by Central Budget
- Doctoral Supervision Internal Grant (DSIG)
 - Estimated \$1.04M in Research Support for faculty taking on new PhD students
- Endowment-related Shortfalls associated with Chairs/Professorships/Fellowships
 - Faculties holding positions to fund shortfalls

Ivey School’s 2009-10 Budget

- Ivey Funding Model Flows all Tuition and Grant Revenues to the School
 - Ivey responsible for all costs (e.g. salary increases)
 - Ivey transfers Fee-for-Services to UWO -- \$6.5M in 2009-10
 - Ivey does not participate in funding envelopes such as UPIF, ECF, GEF/GEF+, PASF, RISF
- Tuition Proposals for 2009-10
 - HBA Year 1 = \$20,265; MBA = \$64,000
- HBA Program continues to Grow
 - 122 additional students in 2009-10
- Modest Expansion of the MBA
- Additional Revenue in 2009-10 = \$4.75M

**Scholarships and Bursaries
 (Table 10)**

- Overall Base Increase of \$313,000 in 2009-10
- In addition, the shortfalls in Privately-funded Needs-based Awards & Bursaries will be covered using Carryforward Funds in 2009-10
 - Undergraduate = \$1.3M
 - Graduate = \$326K

**Support Unit Recommendations (Table 11)
 Differential Additional Base Reductions**

Police	-0.5%
Physical Plant	-0.5%
ITS	-0.8%
Registrar’s Office	-1.0%
Human Resources	-1.2%
SGPS, IPB, R&DS	-1.5%
VP External Portfolio	-1.5%
OOP, Secretariat	-1.5%
TSC, Libraries	-2.0%
Vice-Provost (APPF)	-2.0%
Internal Audit	-2.1%
Financial Services	-2.2%
Total/Average	-1.5%

Allocations to the Support Units that Apply in 2009-10

- UPIF from Rounds 1 and 2 (\$530K)
 - Table 11, Column <c> -- details in Table 6
- One-time Funding (\$1.2M)
 - Table 7
- 100% of Staff Exit Costs funded Centrally

University-wide Expenditures (Table 12)

- Lower utilities costs due to new Price Agreement on Natural Gas
- Library Acquisitions increases by \$250K
- MMI Transfer fixed at 2008-09 level of \$10.25M
- FFICR Transfer to Capital reduced from \$3M to \$0
- Information Technology Infrastructure Fund increases by \$495K
 - Supports central IT Infrastructure -- networks, wireless technologies, computer labs, instructional software applications, and central university databases

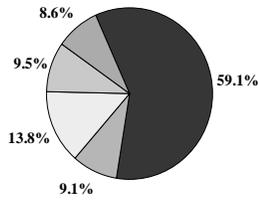
One-Time Expenditures in 2009-10 (Table 13)

■ Staff and Faculty Exit Costs	\$ 6.00M
■ CFI Matching	\$ 3.50M
■ Maintain Teaching Capacity and Program Delivery	\$ 2.05M
■ DSIG	\$ 1.04M
■ Flowthrough of Robarts Revenues	\$ 4.37M
■ Expansion of Medical Programs	\$ 4.10M
■ Clinical Education Funding	\$ 2.00M
■ All Other	<u>\$ 5.27M</u>
■ Total	\$28.33M

Summary of Operating Budget (Tables 14 and 15)

■ 2009-10 Revenues	\$526.4M
■ 2009-10 Expenditures	\$539.7M
■ In-Year Deficit	\$(13.3)M
■ Operating Reserve	
■ 2008-09	\$28.2M
■ 2009-10	\$14.9M
■ Operating Reserve Forecast for 2010-11	=\$2.5M

2009-10 Operating Expenditures (Total = \$539.7M)



■ Faculties ■ Student Aid ■ Support Units ■ U-Wide ■ All Other

Overview of 2009-10 Capital Budget (Tables 22 to 32)

- Supports Long-Range Space Plan
 - Total Spending of \$75.1M (Table 22)
- \$7.8M for New Construction (Table 25)
 - Final stages of Student Services Building and Lassonde Pavilion
- \$31.5M for Major Renovations (Table 25)
 - Stevenson and Lawson Halls, UCC Renovations, Services Building for FIMS, B&G Renovations, IT Network Infrastructure Upgrades, Physics & Astronomy Renovations

Overview of 2009-10 Capital Budget

- \$35.7M for All Other Capital Expenditures (Tables 26 to 28)
 - Utilities and Infrastructure
 - Modernization of Instructional/Research Facilities
 - General Maintenance and Modernization
 - Ancillary Projects
 - Carrying Costs and Debt Repayment

Federal & Provincial Infrastructure Funding

- \$2B Committed by the Federal Govt for PSE Infrastructure in Canada
- Province to Match Federal Commitment
- Details not yet known
- We are hopeful that the Allocation to Western would give us flexibility to move forward with Priority Projects
 - Physics & Astronomy Building Renovations
 - Renovate Services Building for FIMS