



The UNIVERSITY of WESTERN ONTARIO

MINUTES OF THE MEETING OF SENATE

April 16, 2010

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 77

I. Ajiferuke	R. Graham	L. Miller
T. Baerg	A. Gupta	M. Naish
A. Barnfield	C. Hanycz	B. Neff
J. Barron	H. Hassan	J. O'Sullivan
D. Bartlett	T. Hewitt	R. Park
J. Berge	M. Houde	D. Pennee
I. Birrell	B. Hovius	P. Searle
M. Blaggrave	A. Hrymak	C. Shah
S. Brennan	T. Jarman	B. Sherar
C. Burns	J.Y. Jiang	S. Sims
A. Chakma	M. Johnson	C. Stephenson
A. Chant	M. Jones	A. Suksi
J. Corrigan	C. Keep	D. Sylvester
W. Danaher	M. Kehler	R. Telfer
J. Doerksen	G. Kopp	B. Timney
P. Doyle	G. Kulczycki	M. Tithecott
C. Dunbar	S. Lofts	J. Toswell
W. Dunn	F. Longstaffe	D. Ulbrych
D. Dutrizac	H. Luckman	K. Veblen
J. Etherington	R. Lumpkin	K. Wamsley
C. Farber	S. Macfie	D. Wardlaw
J. Finegan	R. Macmillan	J. White
K. Galil	A. Mandich	B. Wood
J. Garnett	P. McKenzie	R. Young
C. Gobert	J. McMullin	P. Yu
K. Goldthorp	M. Milde	

Observers: R. Chelladurai, R. Darnell, G. Tigert, A. Weedon

By Invitation: M. Workentin

S.10-51 MINUTES OF THE PREVIOUS MEETING

The minutes of the meeting of March 19, 2010 were approved as circulated.

S.10-52 REPORT OF THE PRESIDENT

The President reported on issues related to the international and provincial scene, including the Canada-US Institute, the provincial budget and undergraduate enrolment. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

SENATE COMMITTEE ON UNIVERSITY PLANNING

S.10-53 **2010-11 University Operating and Capital Budgets**

It was moved by C. Stephenson, seconded by R. Graham,

That Senate provide advice to the Board of Governors, through the President and Vice-Chancellor, recommending approval of the 2010-11 University Operating and Capital Budgets (Annex 1).

Dr. Longstaffe presented the 2010-2011 University Operating and Capital Budgets detailed in Exhibit I, Annex 1, including the planning and budgetary context, new initiatives and priorities for 2010-11, long-range space planning, operating revenues, operating expenditures, scholarships and bursaries, budget recommendations for faculties and support units, the capital budget and the planning process for the next four-year plan. Overhead slides used to highlight his presentation are attached as [Appendix 2](#).

Revenues for 2010-11 are projected to be \$564.2 million, 2010-11 expenditures are projected to be \$586.1 million, leaving an in-year deficit of 21.9 million. The operating reserve is projected to be \$24.4 million at the end of the current year (2009-10). The reserve is projected to be at the Board-mandated minimum level of \$2.5 million at the end of the four-year planning period (2010-11).

Dr. Chakma acknowledged the efforts of many individuals involved in the preparation of the budget document.

Mr. Gupta noted that the Weldon Library will remain open 24/7 through the April examination period thanks to a cooperative effort between the University Librarian and several student groups. He said that funds for this pilot project were raised by student groups and asked that in the future the administration allocate funds from the operating budget to cover the cost of this initiative. Several student Senators spoke in support of this project, urging the administration to consider allocating funds to cover the costs in future budgets.

The following documents were received for information:

- Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies (Annex 3).
- Program Specific Tuition and Other Supplemental Fees (Annex 2).

Secretary's Note: *Table 19c, 2010-11 Tuition Fee Proposals for Concurrent Programs, New Entrants Only*, page 70 of the budget document, was revised and posted on the web subsequent to the Senate meeting.

S.10-54 **Revisions to the Graham King Research Chair**

It was moved by C. Dunbar, seconded by S. Sims,

That the terms for the Graham King Research Chair be revised as follows:

Donor and Funding: The creation of this Chair is made possible through a generous donation from the members of the Hand and Upper Limb Centre, via the St. Joseph's Health Care Foundation, on behalf of the Hand and Upper Limb Centre.

At total of \$3 million is being held on an endowed basis at Foundation Western to support the Chair. ~~An additional expendable fund of just over \$500,000 is also held at Foundation Western in a non-endowed fund to support the Chair and its related activities.~~

Effective Date: January 1, 2010

Purpose: The gift from HULC will support the establishment of the Graham King Research Chair at the Hand and Upper Limb Centre within the Department of Surgery of the Schulich School of Medicine & Dentistry. The establishment of this Chair will allow the University to recruit and/or

retain an individual of high standing in the field of Hand and Upper Limb medical research. The establishment of this Chair will enable HULC to support innovative research in this field. The Chair will take an active role in Hand and Upper Limb medical research and educational activity, in keeping with the objectives of the St. Joseph's Health Care Foundation at the time of the agreement.

The administration of the spending of resources will be the responsibility of the Director of HULC in consultation with the Dean of the Schulich School of Medicine & Dentistry.

The naming of this Chair is supported by the Dean of the Schulich School of Medicine & Dentistry, the Chair of the Department of Surgery and the Director of the Hand and Upper Limb Centre.

Criteria: Appointments to the Chair will be conducted in accordance with the relevant policies and procedures of the University on the recommendation of the Director of HULC in consultation with the Dean of the Schulich School of Medicine & Dentistry and the Chair of the Department of Surgery. The appointment will be for a period five years, renewable.

Reporting: The University, through the Schulich School of Medicine & Dentistry, will from time to time report to the Director of the Hand and Upper Limb Centre regarding the activities of the Chair.

CARRIED

REPORT OF THE OPERATIONS/AGENDA COMMITTEE

S.10-55 Revision to the Constitution of the School of Graduate and Postdoctoral Studies

It was moved by L. Miller, seconded by M. Milde,

That the Constitution of the School of Graduate and Postdoctoral Studies be amended with respect to graduate student representation as follows:

From: "eight graduate students, chosen by the Society of Graduate Students"

To: "one graduate student from each Faculty, chosen by the Society of Graduate Students in consultation with the Faculty"

CARRIED

S.10-56 Nominating Committee Membership

The following were elected as Members to the Nominating Committee:

G. Keller (Grad. Student - term July 1, 2010 to June 30, 2011), D. Bartlett (HS), M. McNay (Educ), E. Karakacili (SS) (terms to June 30, 2011).

Secretary's Note: Two individuals were nominated from the floor to fill the Alternate seats. Following the meeting it was determined that neither was eligible because they were retiring from Senate effective June 30. The election of Alternate Members is, therefore, deferred to the May Senate meeting.

S.10-57 Officers of Convocation

The following Officers of Convocation have been appointed/reappointed (terms to June 30, 2012)

Jerry White - Associate Director of Convocation (term to June 30, 2011)

Dan Shrubsole - Marshal

Rick Semmens - Chief Public Orator

Shelley Clark - Chief Usher

REPORT OF THE NOMINATING COMMITTEE

S.10-58 **Vice-Chair of Senate**

T. Carmichael was elected to serve as Vice-Chair of Senate (term from July 1, 2010 to June 30, 2011).

S.10-59 **Operations/Agenda Committee**

The following were elected to the Operations/Agenda Committee: C. Burns (student)(term to June 30, 2011), S. Brennan (AH), A. Slivinski (SS), K. Veblen (Mus), J. White (SS) (terms to June 30, 2012) and J. Corrigan (Sci) (term to June 30, 2011).

S.10-60 **Senate Committee on Academic Policy and Awards (SCAPA)**

The following were elected to SCAPA: M. Dietrich (graduate student), D. The (undergraduate student) (terms July 1, 2010 - June 30, 2011), M. Cheesman (HS), B. Timney (Dean/SS), and N. Dyer-Witheford (FIMS) (terms July 1, 2010 - June 30, 2012).

[The nomination of C. Beynon was withdrawn because she was appointed Acting Dean of the Faculty of Education effective July 1, 2010.]

S.10-61 **Senate Committee on University Planning (SCUP)**

The following were elected to SCUP: D. Sutherland (Grad Student)(term July 1, 2010 to June 30, 2011), C. Wilkins (Admin. Staff), B. Neff (Sci), C. Dunbar (Ivey), and P. McKenzie (FIMS) (terms to June 30, 2012).

S.10-62 **University Research Board (URB)**

The following were elected to SCUP: P. Baiden (Grad Student)(term July 1, 2010 to June 30, 2011), J. Bend (M&D) and J. Specht (Educ) (terms July 1, 2010 - June 30, 2013).

S.10-63 **University Council on Animal Care (UCAC)**

The following were elected to the University Council on Animal Care: A. Nelson (SS)(term July 1, 2010 to June 30, 2012) and C. Ellis (M&D) (term to June 30, 2011).

The election of a third Senate-elected member was deferred to the May Senate meeting since a nomination was not presented.

S.10-64 **Honorary Degrees Committee**

The following were elected to the Honorary Degrees Committee: J. Gautier (Undergrad)(term July 1, 2010 - June 30, 2011), D. Abelson (SS), A. Leschied (Educ), M. Perry(Law) and S. Singh (Sci) (terms July 1, 2010 - June 30, 2012).

S.10-65 **Senate Review Board Academic (SRBA)**

J. Stokes was elected Chair of the Senate Review Board Academic (term from July 1, 2010 - June 30, 2011).

The following were elected to SRBA:

Faculty: K. Luton, K. Fleming, S. Macfie, S. Rodger, A. Sigut, D. Spencer and K. Wood.
Undergraduate Students: B. Quadry, A. Raut, C. Jewell, R. Citron, D. Ferris, C. Burns
Graduate Students: F. Simpson, D. Sutherland, V. Manzerolle and B. Dharmalingam

- S.10-66 **Distinguished University Professors Selection Committee**
J. Millar (Sci) and T. Rajan (AH) were elected to the Distinguished University Professors Selection Committee (term from July 1, 2010 to June 30, 2012).
- S.10-67 **Faculty Scholars Selection Committee**
V. Esses and A. Lachance were elected to the Faculty Scholars Selection Committee (term from July 1, 2010 to June 30, 2012).
- S.10-68 **Nominating Subcommittee to Nominate a Senator from the General Community**
J. Garnett and C. Rice were elected to the Nominating Subcommittee to Nominate a Senator from the General Community (terms from July 1, 2010 to June 30, 2012).
- S.10-69 **Advisory Committee for the Ombudsperson**
S. Kohalmi was elected to the Advisory Committee for the Ombudsperson (term April 30, 2010 to April 30, 2012).
- S.10-70 **McIntosh Gallery Committee**
C. Wilkins was elected to serve on the McIntosh Gallery Committee (term from July 1, 2010 to June 30, 2012).
- S.10-71 **Faculty of Health Sciences - School of Kinesiology Advisory Committee on Sports and Recreation Services**
S. Lupker was elected to the School of Kinesiology Advisory Committee on Sports and Recreation Services (term July 1, 2010 to June 30, 2012).
- S.10-72 **Council of the Faculty of Information and Media Studies: Senate Representative from the General Community**
J. Etherington was elected to serve on the FIMS Council (term from July 1, 2010 to June 30, 2012).
- S.10-73 **Board of Governors**
J. White was elected to serve on the Board of Governors for a four-year term (July 1, 2010 - June 30, 2014).
- S.10-74 **Decanal Selection Committee - Faculty of Education**
Consideration of the Decanal Selection Committee - Faculty of Education was deferred to the May Senate meeting.
- S.10-75 **Academic Colleague**
K. Okruhlik was elected to serve as Academic Colleague to COU for a two-year term from July 1, 2010 to June 30, 2012.

SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS

- S.10-76 **Faculty of Information and Media Studies and Continuing Studies at Western: Diploma in Marketing**
It was moved by J.Y. Jiang, seconded by B. Sherar,

That, effective September 1, 2010, a Diploma in Marketing, detailed in Exhibit IV, item 1, be introduced by the Faculty of Information and Media Studies in partnership with Continuing Studies at Western.

CARRIED

Professor McKenzie stated that while there was support within FIMS for this initiative, it is not in partnership with Continuing Studies. FIMS is not in a position to offer instruction as marketing is not part of its mandate.

Secretary's Note: Dean Carmichael clarified after the meeting that FIMS's Undergraduate Affairs Committee approved this proposal as required in the Faculty's constitution. The program will be fully administered through Continuing Studies and will not require instructional support from FIMS. The program will be offered in partnership and will be listed in the academic calendar as approved by Senate.

S.10-77

Transcript Notations

It was moved by A. Chant, seconded by R. Park,

That transcript notations for suspension and expulsion differentiate between Scholastic Discipline and Code of Student Conduct offences.

That the notation for suspensions be removed from the transcript when the student graduates or five years after the last registration.

That the notation for expulsions be permanent unless a petition to the President for its removal is approved. The petition to remove an expulsion notation from the transcript may be made no sooner than five years after the offence. Removal of the expulsion notation from the transcript would not overturn the expulsion decision; the expulsion from the University would remain in effect.

CARRIED

Responding to Dr. Milde's concern about tracking such penalties, Dr. Doerksen stated that the notation will be removed from the transcript but not from the University's academic record.

S.10-78

Revision to the Policy on Examination Conflicts

With the Senate's agreement, the recommendation was amended as shown below

It was moved by S. Macfie, seconded by R. Park,

That the Policy on Examination Conflicts be amended to clarify that the policy is to apply only to final or mid-~~term~~ **year** examinations scheduled by the Office of the Registrar or instructors during the December or April exam periods.

CARRIED

S.10-79

New Scholarships and Awards

SCAPA has approved on behalf of the Senate the terms of reference for the following new scholarships, awards and bursaries, for recommendation to the Board of Governors through the President & Vice-Chancellor:

Bruce McCallum Graduate Award in Aphasia (School of Graduate and Postdoctoral Studies, Speech-Language Pathology)
Meds 2009 Dinh La Memorial Award (Schulich School of Medicine & Dentistry, Medicine)
Zechner Family Bursary (Any Undergraduate Faculty)

HONORARY DEGREES COMMITTEE

S.10-80

Spring Convocation 2010 - Honorary Degree Recipients

The Honorary Degrees Committee of the Senate announced that the following persons will be honored by conferment of degrees *honoris causa* at the 295th Convocation of the University to be held on main campus Monday, June 14 - Friday, June 18, 2010.

	10:00 a.m. Ceremony	3:30 p.m. Ceremony
Monday June 14	<p>School of Graduate & Postdoctoral Studies * Faculty of Arts and Humanities Faculty of Information and Media Studies Don Wright Faculty of Music</p> <p>* students in graduate programs hosted by the Faculty of Arts and Humanities and Faculty of Information and Media Studies and Music</p> <p>PAUL THOMPSON - D.LITT.</p>	<p>School of Graduate & Postdoctoral Studies * Faculty of Health Sciences (Nursing) Brescia University College Huron University College</p> <p>* students in graduate programs hosted by the Faculty of Health Sciences (Nursing) and Brescia and Huron University Colleges</p> <p>JANET STORCH - LL.D.</p>
Tuesday June 15	<p>School of Graduate & Postdoctoral Studies * Faculty of Health Sciences (except Nursing)</p> <p>* students in graduate programs hosted by the Faculty of Health Sciences</p> <p>GLORIA GUTMAN - LL.D.</p>	<p>School of Graduate & Postdoctoral Studies* King's University College</p> <p>*students in graduate programs hosted by King's University College</p> <p>PHIL FONTAINE - LL.D.</p>
Wednesday June 16	<p>School of Graduate & Postdoctoral Studies * Faculty of Social Science – Honors, 4 yr. (excluding BMOS), Diplomas and Certificates (excluding Accounting)</p> <p>* students in graduate programs hosted by the Faculty of Social Science</p> <p>SAMANTHA NUTT - LL.D.</p>	<p>School of Graduate & Postdoctoral Studies* Faculty of Engineering Faculty of Science/Schulich School of Medicine & Dentistry – 4 yr. BMSc programs Faculty of Science - 4yr & 3yr BSc and BA programs</p> <p>*students in graduate programs hosted by the Faculty of Engineering</p> <p>ALICE GAST - D.Sc.</p>
Thursday June 17	<p>Faculty of Social Science All BMOS programs, 3 yr. BA, BA (ACS), Diploma in Accounting</p> <p>JANE BIGELOW - LL.D.</p>	<p>School of Graduate & Postdoctoral Studies* Faculty of Science/Schulich School of Medicine & Dentistry – BMSc Honors Programs Faculty of Science - BSc and BA Honors Programs</p> <p>* students in graduate programs hosted by the Faculty of Science</p> <p>JIM SILCOX - LL.D.</p>
Friday June 18	<p>School of Graduate & Postdoctoral Studies * Education</p> <p>* students in graduate programs hosted by the Faculty of Education</p> <p>PAUL MARTIN - LL.D.</p>	<p>School of Graduate & Postdoctoral Studies * Faculty of Law Richard Ivey School of Business Schulich School of Medicine & Dentistry (DDS)</p> <p>* students in graduate programs hosted by the Faculty of Law, Richard Ivey School of Business and the Schulich School of Medicine & Dentistry</p> <p>ARKADI KUHLMANN - LL.D.</p>

New Business

S.10-81

Western Computer Compromise

Dr. Chakma said that the Globe and Mail recently included an article titled “Canadian researchers reveal online spy ring based in China” that linked computers at Western to a spy ring, was probably an overblown reaction by the researchers. A Western investigation turned up one laptop that might have been connected to the “network” at some point in the last 12 to 18 months and that there was not recent activity on this computer. Western’s IT staff will continue to monitor this issue.

ADJOURNMENT

The meeting adjourned at 2:40 p.m.

A. Chakma
Chair

I. Birrell
Secretary

The University of Western Ontario

President's Report
Environmental Scan
April 16, 2010



The University of Western Ontario

International Scene

- Canada US Institute formally launched
- First paper "Moving Closer or Drifting Apart – Assessing the State of Public Opinion on the US Canada Relationship" by Laura Stephenson and Cameron Anderson released at a meeting at the Woodrow Wilson Centre in Washington DC



The University of Western Ontario

Provincial Budget

- PSE participation rate to increase from 62 to 70% requiring over 120,000 spaces
- International student body to grow by 50% from the current level of 37,000 to 55,000
- Establishment of an On-line Institute



The University of Western Ontario

Provincial Budget

- 2009-10 undergraduate enrolment growth funded for \$101 million
- Funding for 11,000 university undergraduate spaces provided for 2010-2011 for \$102 million



The University of Western Ontario

Questions for us

- Do we participate in this undergraduate growth? Our current strategic plan has a cap at 4350
- If so, to what extent and how?
- If not, why and what are the consequences?



The University of Western Ontario

2010-11 Operating and Capital Budgets

Senate Meeting
April 16, 2010

Context/Background

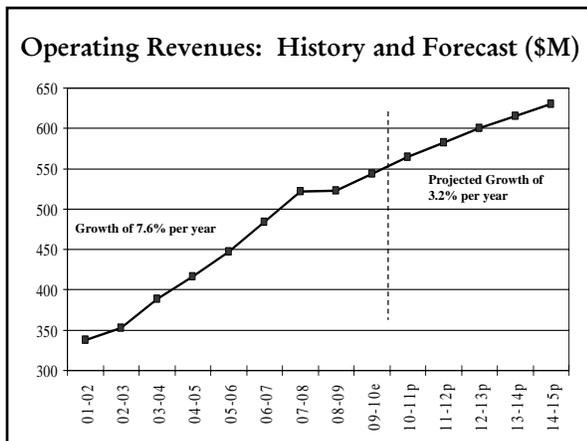
- Moving into Final Year of 4-Year Plan
- Four-Year Plan began with Anticipation of Flattening Revenues from *Reaching Higher*
 - Major portion of revenues reached steady-state
 - Graduate Expansion Funding continues
- Tuition Rates -- about 4% per year
- Market/Economy Downturn in the Fall of 2008 further increased our Constraints
 - \$46.25M in revenue had to be withdrawn over the final three years of 4-year planning period

Context/Background

- In the Spring of 2009, our Board of Governors approved Modifications to our 4-Year Plan
 - Additional average 1.5% reductions to Unit Budgets
 - Withdrawal or Reduction of many other One-time Expenditures
 - Central Funding for Faculty/Staff Exit Costs
 - One-time Funding to Faculties to Maintain Teaching Capacity

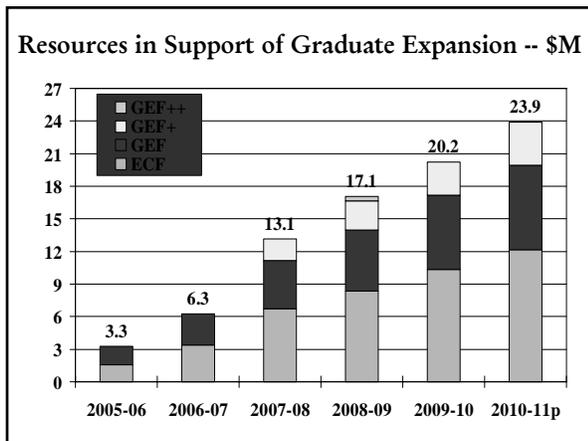
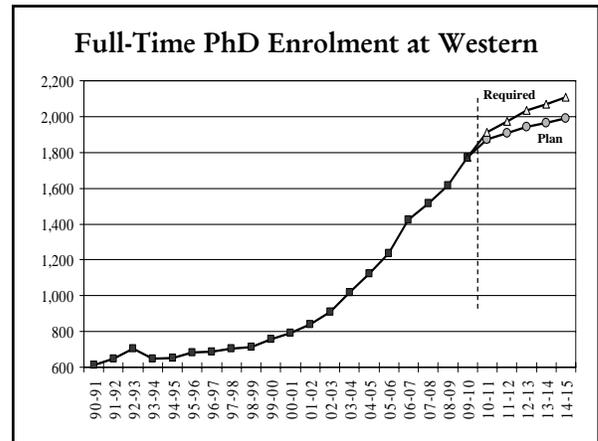
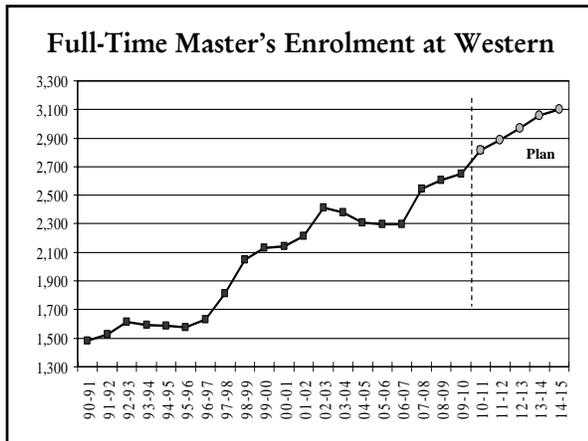
Context/Background

- Provincial Budget confirmed the *Reaching Higher* Commitments
 - Undergraduate Enrolment Growth Funding
 - Graduate Expansion Funding
- Government has also extended Current Tuition Framework for another Two Years
 - With 10% Set-Aside for Needs-based Student Aid
- We are hopeful for a Successor Plan to *Reaching Higher* in next year's Provincial Budget
 - but the Province is facing a very difficult fiscal situation



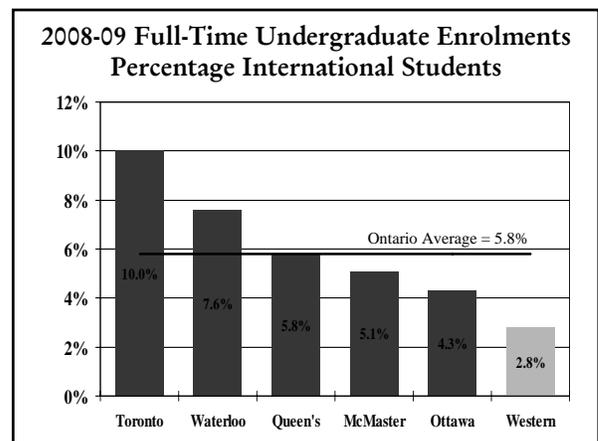
New Initiatives and Priorities for 2010-11

- Graduate Expansion
 - We expect to meet Masters Allocation
 - Current plans from Faculties will leave us 50 short of the PhD Allocation in 2011-12
 - Need to increase recruitment efforts
- DSIG -- continue as one-time for another year
 - In the current year, 374 new domestic PhD students were admitted -- with \$0.9M from DSIG
 - Estimated \$1.2M for 2010-11



- ### New Initiatives and Priorities for 2010-11
- Interdisciplinary Initiatives (IDIs)
 - \$2M one-time initially allocated in current 4-year plan
 - Withdrew \$160K last year - leaving \$1.84M
 - Additional \$2.5M One-Time recommended in this Budget -- to be distributed over next 5 years
 - Support for CFI Initiatives
 - \$4.9M in One-Time funding recommended for CFI matching requirements

- ### New Initiatives and Priorities for 2010-11
- Internationalization -- Expansion of Undergraduate Enrolment
 - Planning for 100 additional First-Year Students
 - International Students eligible (for the first time) for Scholarships in 2010-11
 - Recommending \$50K One-Time for International Recruitment Initiatives
 - Recommending \$50K Base for ESL Initiatives



New Initiatives and Priorities for 2010-11

- Support for our Fundraising Campaign and Related Initiatives
 - Campaign currently in public phase
 - Recommending \$12.5M in One-Time Funds
 - Supplementary University Resources to secure private donations in areas such as Endowed Chairs, Student Financial Aid, and Research Initiatives
- University-wide Energy Efficiency Initiatives
 - \$1.5M in One-Time Funds recommended in support of projects that will allow us to reduce energy consumption

Long-Range Space Planning

- Reaching the End of Long-Range Space Plan 1

Major Space Allocation Recommendations

- Relocation of FIMS from NCB to Current Ivey Building
 - Allocation of FIMS-NCB Space to Science
- Relocation of Nursing from HSA to Current Ivey Building
 - Allocation of Nursing-HSA Space to Schulich

Long-Range Space Planning

- The Space Allocation Recommendations will allow us to close/remove the Staging Building and the Services Building
- We can now plan for Long-Range Space Plan 2
- Major Projects Grouped in 5 Categories
 - Over time, Projects could move up the list -- depending on availability of funding

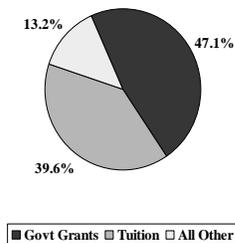
Operating Revenues

Table 8

Operating Revenues

- Government Grants
 - Additional funding for Undergraduate Enrolment Growth, Graduate Expansion, and Targetted Expansion of Medical Enrolments
- Tuition Fees
 - Domestic -- based on Government Framework
 - International
 - Undergraduate -- 6% Increase for Incoming Students and 4% Increase for Continuing Students
 - HBA -- 3% for Incoming; 0% for Continuing
 - Graduate -- 6% Increase

Projected 2010-11 Operating Revenues (Total = \$564.3M)



Operating Expenditures

Tables 9 to 12

Recommendations for the Faculties

- 2010-11 Base Budgets (Table 9)
 - Continuation of Recommendations from Last Year
 - 3% IBA plus the Additional Average 1.5% Reduction
 - Turnover Recovery
 - UPIF Commitments from Rounds 1 & 2 (\$535K)
 - Program-Expansion Funding and Tuition-based Investments (\$2.2M)
 - ECF to Base Conversions (\$800K)
 - CRCs (\$260K)
 - Incremental ECF – on top of Base Conversions (\$488K)
 - Incremental GEF (\$1.9M)
 - Ivey School’s Funding Model Continues

Recommendations for the Faculties

Other Resource Allocations in 2010-11 -- \$M

	Rounds 1 through 3	NEW in Round 4	Total
PASF	0.78	0.41	1.19
One-Time	0.84		0.84
Capital	0.24	1.03	1.27

Scholarships and Bursaries (Table 10)

- Overall Base Increase of \$1.37M
- Decline in Undergraduate Scholarship Funds due to re-alignment of Scholarship Program
 - Minimum requirement moved up from 85% to 87%
- Undergraduate International Students now Eligible for Undergraduate Scholarships
- Graduate Student Support Funding Increases by \$2M
 - 77% of Graduate Tuition Flows back to Student Aid

Recommendations for Support Units

- Base Budgets for 2010-11 (Table 11)
 - Continuation of Recommendations from Last Year
 - 3% IBA plus the Additional Average 1.5% Reduction
 - Turnover Recovery
 - UPIF Commitments from Rounds 1 & 2 (\$380K)
 - New Base Investments
 - Additional Staffing in ITS (\$170K)
 - ESL Initiatives (\$50K)
 - Operating Costs of New Facilities – PPD & Police (\$124K)
 - Development Office Multi-Year Plan (\$130K)
- \$2.4M in One-Time Allocations (Table 7)

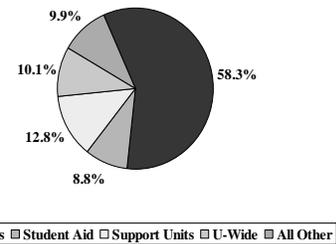
University-wide Expenditures (Table 12)

- Major Items in 2010-11
 - Utilities \$20.0M
 - Library Acquisitions \$13.4M
 - MMI \$10.9M
 - IT Infrastructure \$ 6.4M
 - Insurance \$ 2.1M
- Total of \$59.3M

One-Time Expenditures (Table 13)

- Major Items in 2010-11
 - Campaign Support \$12.5M
 - CFI Matching \$ 4.9M
 - IDI Program \$ 2.8M
 - Faculty Retirement Program \$ 1.9M
 - Energy Efficiency Initiatives \$ 1.5M
 - DSIG \$ 1.2M
 - Robarts Revenues \$ 6.5M
 - Targetted Medical Pgm Expansion \$ 4.2M
- Total of \$43.7M

2010-11 Operating Expenditures (Total = \$586.1M)



Summary of Operating Budget

Tables 14 & 15

Summary of Operating Budget

- 2010-11 Revenues = \$564.2M
- 2010-11 Expenditures = \$586.1M
- In-Year Position = (\$21.9M)
 - Planned Deficit due to One-Time Expenditures
- Operating Reserve Forecast to be at the Board-mandated Minimum of \$2.5M

The Next Four-Year Plan

The Next 4-Year Plan

- Planning Process will begin the Fall of 2010
- In Preparation:
 1. Strategic Plan Update in Spring/Summer 2010
 2. Followed by Faculty Academic Plan Updates
- Collectively, these Updates will form the basis of Next 4-Year Plan
- Review/Explore New Revenue-Generation and Revenue-Sharing Options -- for implementation in next 4-year plan

The Capital Budget

Overview of 2010-11 Capital Budget (Tables 22 to 32)

- Supports Long-Range Space Planning
 - Total Spending of \$111.5M (Table 22)
- \$54.5M for New Construction (Table 25)
 - New Ivey Building, WindEEE, Museum of Archaeology
- \$20.3M for Major Renovations (Table 25)
 - Physics & Astronomy, Stevenson & Lawson

Overview of 2010-11 Capital Budget

- \$36.6M for All Other Expenditures
 - (Tables 26 to 28)
 - Utilities and Infrastructure
 - Modernization of Instructional/Research Facilities
 - General Maintenance and Modernization
 - Ancillary Projects
 - Carrying Costs and Debt Repayment