



The UNIVERSITY of WESTERN ONTARIO

MINUTES OF THE MEETING OF SENATE

May 14, 2010

The meeting was held at 1:30 p.m. in Room 1R40, Richard Ivey School of Business.

SENATORS: 65

I. Ajiferuke	C. Gobert	P. McKenzie
A. Barnfield	C. Hanycz	J. McMullin
J. Barron	H. Hassan	M. Milde
D. Bartlett	C. Herbert	L. Miller
J. Berge	T. Hewitt	M. Naish
I. Birrell	I. Holloway	B. Neff
M. Blagrove	M. Houde	D. Pennee
S. Brennan	A. Hrymak	H. Perinpanayagam
A. Chakma	J.Y. Jiang	R. Rajakumar
A. Chant	B. Johnson	A. Raut
J. Corrigan	M. Johnson	G. Rowe
R. Coulter	M. Jones	C. Shah
W. Danaher	M. Kehler	D. Shrubsole
J. Doerksen	J. Y.W. Kim	R. Stainton
W. Dunn	G. Kopp	D. Sylvester
D. Dutrizac	G. Kulczycki	J. Toswell
C. Ellis	S. Lofts	D. Ulbrych
J. Etherington	F. Longstaffe	J. White
C. Farber	H. Luckman	C. Wilkins
J. Finegan	R. Lumpkin	B. Wood
K. Galil	S. Macfie	R. Young
J. Garnett	R. Macmillan	

Observers: R. Darnell, L. Gribbon, R. Lipson, D. Sutherland, G. Tigert, A. Weedon

By Invitation: J. Deakin, M. Workentin

S.10-82 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of April 16, 2010 were approved as circulated.

S.10-83 **Welcome to Provost-Elect**

Dr. Chakma, on behalf of Senate, welcomed Dr. Janice Deakin, Provost-Elect, to the Senate meeting. Dr. Deakin's term as Provost begins August 1, 2010.

S.10-84 **REPORT OF THE PRESIDENT**

The President reported on external relations; the local scene; Provincial budget follow-up and undergraduate enrolment growth. Overhead slides used to highlight his presentation are attached as [Appendix 1](#).

S.10-84a **Stiller Research Centre**

Responding to questions about the Stiller Research Centre's financial situation, Dr. Hewitt said that at the time the Centre was formed, nearly a decade ago, it was believed that as a research centre it would not be subject to municipal taxes. That proved not to be the case and the back tax issue arose in 2007 when the first assessment was done by the Municipal Property Assessment Corporation (MPAC). Negotiations are ongoing with the City to resolve the issue and he was optimistic that a fair solution would be found. Dr. Hewitt clarified that the liability lies with the Research Park and the Stiller Centre.

OPERATIONS/AGENDA COMMITTEE [Exhibit I]

S.10-85 **Nominating Committee Membership**

K. Murphy (term July 1, 2010 to June 30, 2011) and A. Slivinski (term July 1, 2010 to June 30, 2012) were elected as Alternates on the Nominating Committee.

S.10-86 **Order of Ceremony - Autumn Convocation 2010**

Senate received for information the Order of Ceremony - Autumn Convocation 2010, detailed in Exhibit I, item 2.

NOMINATING COMMITTEE [Exhibit II]

S.10-87 **Decanal Selection Committee - Faculty of Education**

R. Harris (FIMS), R. Wood (Dean/Music) and T. Adams (SS) were elected to the Decanal Selection Committee - Faculty of Education.

S.10-88 **Decanal Selection Committee - Faculty of Law**

C. Stephenson (Dean/Ivey) was elected to the Decanal Selection Committee - Faculty of Law to replace J. O'Sullivan who has resigned.

S.10-89 **Senate Committee on Academic Policy and Awards** (SCAPA)

A. Mandich (HS) and J. Bend (M&D) were elected to the Senate Committee on Academic Policy and Awards (terms July 1, 2010 to June 30, 2012).

S.10-90 **University Council on Animal Care** (UCAC)

K. Shoemaker (HS) was elected to the University Council on Animal Care (term July 1, 2010 to June 30, 2012).

SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS [Exhibit III]

S.10-91 **Admission Requirements for Honors Specialization Modules**

It was moved by J. Corrigan, seconded by J. Jiang,

That effective September 1, 2010 the requirement for entry to an Honors Specialization module be revised to require a minimum 70% average in at least 3.0 principal courses with a minimum mark of 60% in each principal course, as detailed in Exhibit III, item 1.

CARRIED

S.10-92 **Faculty of Arts and Humanities: Minors in French Language and Literature, French Language and Linguistics, and French Language and Translation**

It was moved by J. Toswell, seconded by R. Stainton,

That Minors in French Language and Literature, in French Language and Linguistics, and in French Language and Translation, detailed in Exhibit III, item 2, be introduced in the Faculty of Arts and Humanities, effective September 1, 2010.

CARRIED

S.10-93 **Faculty of Information and Media Studies: Revisions to the Western/Fanshawe Collaborative Degree/Diploma in Media Theory and Production (MTP) Program**

It was moved by R. Wood, seconded by C. Herbert,

That the Progression and Graduation Requirements, and the Dean's Honor List and Gold Medal requirements, for the Western/Fanshawe Collaborative Degree/Diploma in Media Theory and Production (MTP) Program be revised, as detailed in Exhibit III, item 3, effective September 1, 2010.

CARRIED

S.10-94 **School of Graduate and Postdoctoral Studies: Revision to the Regulations for "Graduate Student Appeals of Academic Decisions"**

It was moved by L. Miller, seconded by M. Milde,

That SCAPA approve and recommend to Senate that the Graduate Student Appeals of Academic Decisions regulations be revised as outlined in Exhibit III, item 4.

CARRIED

S.10-95 **Brescia University College: Honors Specialization, Specialization and Major in Nutrition and Families**

It was moved by C. Hanycz, seconded by A. Barnfield,

That effective September 1, 2011, a Specialization, an Honors Specialization and a Major in Families and Nutrition, detailed in Exhibit III, item 5, be introduced at Brescia University College.

CARRIED

S.10-96 **Brescia University College: Minor in French for Food and Nutritional Sciences**

It was moved by C. Hanycz, seconded by A. Barnfield,

That a Minor in French for Food and Nutritional Sciences, detailed in Exhibit III, item 6, be introduced at Brescia University College, effective September 1, 2011.

CARRIED

S.10-97 **Brescia University College: Revisions to the Honors Specialization in Psychology**

It was moved by C. Hanycz, seconded by A. Barnfield,

That effective September 1, 2010, admission and progression requirements of the Honors Specialization in Psychology at Brescia University College be revised as detailed in Exhibit III, item 7.

CARRIED

S.10-98 **School of Graduate and Postdoctoral Studies: Revised Categories of Registration for Part-Time Studies**

Senate was advised that the Categories of Registration regarding part-time studies in the School of Graduate and Postdoctoral Studies have been amended as outlined in Exhibit III, item 8.

Dr. Milde reported that in addition to the M.L.I.S., a PhD category has been added to the established part-time programs.

S,10-99 **New Scholarships and Awards**

SCAPA has approved on behalf of the Senate the Terms of Reference for the following new scholarship, for recommendation to the Board of Governors through the President & Vice-Chancellor:

Richard A. Harshman Memorial Scholarship (School of Graduate and Postdoctoral Studies, Psychology and Philosophy)

UNIVERSITY RESEARCH BOARD [Exhibit IV]

S.10-100 **2010-2011 Academic Development Fund New Research and Scholarly Initiative Award Major Grants Competition**

Senate received for information the results of the 2010-2011 Academic Development Fund New Research and Scholarly Initiative Award Major Grants Competition (Exhibit IV, Appendix 1).

Asked how many major grant applications were received in this competition, Dr. Hewitt agreed to provide that information.

Secretary's Note: 56 major grant applications were received.

S.10-101 **ADF Small Grants Competition Results, Spring and Fall 2009**

Funding recommendations for the Spring 2009 and Fall 2009 Small Grant competitions, detailed in Exhibit IV, Appendix 2 and Appendix 3 respectively, were received for information.

Responding to a question about the pattern of success rates over the past few years, Dr. Hewitt said that it has slipped to about 30%. He agreed that a review of the data should be undertaken to determine what must be done in order to raise the success rate.

S.10-102 **ANNOUNCEMENTS & COMMUNICATIONS** [EXHIBIT V]

Announcements and communication, detailed in Exhibit V, were received for information.

ADJOURNMENT

The meeting adjourned at 2:30 p.m.

A. Chakma
Chair

I. Birrell
Secretary

The University of Western Ontario

**President's Report
Environmental Scan**
May 14, 2010



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External Relations

- Western Alumni and Friends Queen's Park Reception – April 21st
- Ottawa Alumni Reception – April 27th
- Meeting with Ottawa Citizen Editorial Board
- 50 Years of Western Law Reception in Toronto – April 29th
- Calgary Alumni Reception – May 11th



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Local Scene

- WindEEE announcement at the Advanced Manufacturing Park – April 30th
- CERC Announcement – May 17th



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Local Scene

- Cal Stiller wins Canada Gairdner Prize



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Provincial Budget Follow Up

- 2009-10 undergraduate enrolment growth funded for \$101 million
- Funding for 11,000 university undergraduate spaces provided for 2010-11 for \$102 million
- Our current plan will bring less than a million to Western

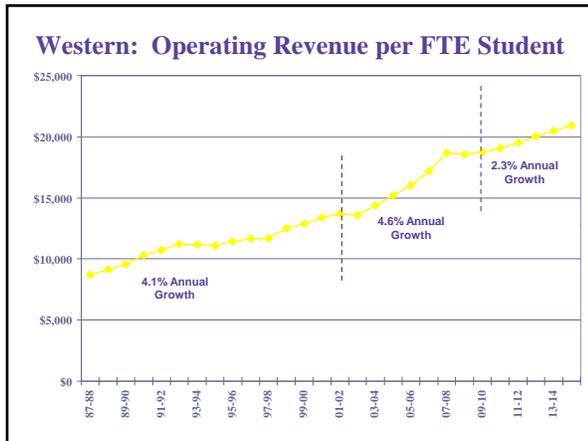
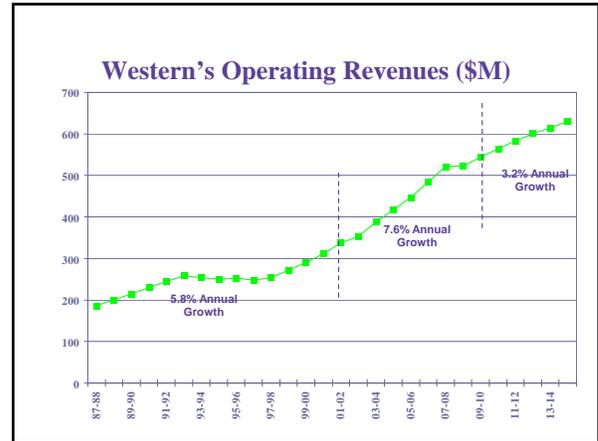
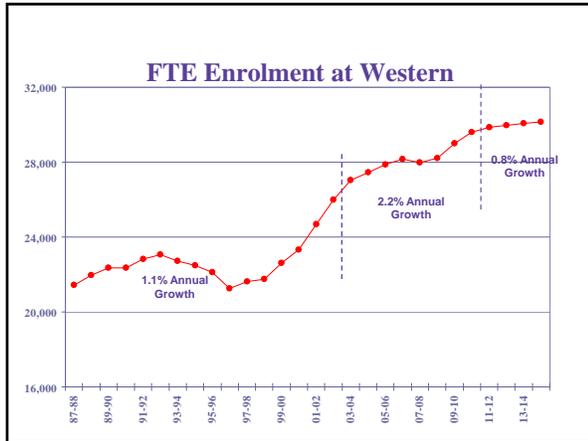


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Questions for us

- Do we participate in this undergraduate growth? Our current strategic plan has a cap at 4350
- If so, to what extent and how?
- If not, why and what are the consequences?





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Full Time Faculty Hiring Plan 05-06 to 08-09

	New Faculty
McMaster	90
Queen's	47
Toronto	71
Waterloo	80
Western	122

Source: OCUFA

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Full Time Faculty Hires 06-07 to 07-08

	New Faculty
McMaster	-17
Queen's	59
Toronto	85
Waterloo	32
Western	64

Source: OCUFA

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FT Student to FT Faculty Ratio 07-08

	S/F
Toronto	27.9
McMaster	25.2
Waterloo	24.4
Queen's	21.0
Western	19.8

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Endowment per FTE Student 2007

	\$
Queen's	36744
Toronto	34390
McMaster	18928
Western	11604
Waterloo	8118



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Impact of 3.2% Revenue Growth

- Incremental costs such as support for graduate students will be required
- Merit pay alone requires nearly 2% increase in revenue
- 3.2% revenue growth may not be sufficient to cover inflationary costs



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If we do not grow...

- Our share of provincial funding will certainly decline
- We may not be able to keep up with inflationary costs
- With time, faculty and staff complements will decrease
- Student/Faculty ratio will rise



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2009-10 Additional Accessibility Grants

	\$ (M)
McMaster	9.5
Queen's	1.97
Toronto	16.2
Waterloo	11.8
Western	4.5



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Share of Provincial Funding

Operating Grant Distribution

Reduced system share as others increase enrolment

Year	Ottawa	Western	Waterloo	McMaster	Queen's
2001-02	8.8%	8.8%	7.0%	6.5%	6.5%
2002-03	8.8%	8.8%	7.0%	6.5%	6.5%
2003-04	8.8%	8.8%	7.0%	6.5%	6.2%
2004-05	8.8%	8.8%	7.0%	6.5%	6.2%
2005-06	8.8%	8.8%	7.0%	6.5%	6.2%
2006-07	8.8%	8.8%	7.0%	6.5%	6.2%
2007-08	9.2%	8.8%	7.0%	6.5%	5.8%



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If We Do Grow...

- Need to increase residence capacity
- Will have difficulty maintaining first year course selection guarantee
- Student/Faculty ratio will rise



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Other Challenges...

- How do we reconcile domestic growth pressure with our desire to increase international student enrolment?



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Long Term Solutions...

- Fundraising
- Course based Masters programs
- Distance education
- Higher tuition fees
- Increase international student enrolment



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Near Term Solutions...

- Managed enrolment growth
 - First year
 - Senior years
 - Transfer arrangements
 - International students



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Domestic vs. International Growth: Possible Options

- Grow domestic student body temporarily without losing quality
- Replace them with international students as we ramp up international recruitment

